

Audit and Performance City of Westminster Committee Report

Audit and Performance Committee Meeting:

Date: 29 November 2022

Classification: General Release

Title: Annual Complaints Review 2021-22

Wards Affected: ΑII

Key Decision: For noting only

Financial Summary: There are no financial implications from this report

Report of: Gerald Almeroth

1 **Executive Summary**

- 1.1 The purpose of this report is to present to the Audit and Performance Committee the Council's Annual Complaints Review for 2021/22 (see Appendix 1).
- 1.2 The attached report (Appendix 1) summarises the Council's complaints performance (complaint stages 1 & 2), complaints received from the Local Government and Social Care Ombudsman (LGSCO). A copy of the Local Government and Social Care Ombudsman Annual Letter/Review for the year ended 31 March 2022 (Appendix 2) is also attached.
- 1.3 Adults and Children's Social Care Services each have their own separate statutory complaints procedure and as such separate reports are produced (Appendix 3 and 4).

2 Recommendations

2.1 Members are requested to review and note the information about complaints set out in the Annual Complaint Review 2021/22 (Appendix 1) and review the Local Government and Social Care Ombudsman Annual Letter/Review (Appendix 2).

3 Complaints Handling

- 3.1 The Council has a two stage complaints procedure. The two-stage procedure is as follows:
 - **Stage 1** Complaints are addressed by the local service manager (10 working day turnaround).
 - **Stage 2** A Chief Executive's review (20 working day turnaround). This is currently delegated to ELT members.

If the complainant remains dissatisfied, they can take their concerns to the Local Government and Social Care Ombudsman (LGSCO)

- 3.2 The procedure covers most council services. However, Adults and Children's Social Care Services each have their own separate statutory complaints procedure and as such separate reports are produced for Member and Officer oversight (**Appendix 3 and 4**).
- 3.3 The Council's definition of a complaint is:
 - ' Dissatisfaction, however expressed by the customer, which they wish to be treated as a complaint.'
- 3.4 It should be noted that most contacts from the members of the public are dealt with outside the Council's complaints procedure, and there can be confusion about what constitutes a complaint. Generally, when an initial request from a customer is received this is not usually considered a formal complaint. The request becomes a complaint should the person make further contact if they consider the matter has not been dealt with satisfactorily, or to protest the Council's policies and procedures. Departments apply common sense when deciding what is a complaint as the majority of customers simply wish the Council to put something right and a service area may attempt to do this a couple of times before the matter is put into the formal complaint's procedure.
- 3.5 There are some concerns which cannot be dealt with under the Council's corporate complaints procedure. These include issues where there are separate statutory appeals procedures such as disputes over parking tickets, planning applications appeals and Housing Benefit appeals, as an appeals process takes precedence over the complaint's procedure. Issues which are, or have been subject to Court action, complaints about staff and issues involving insurance claims against the Council also cannot be addressed in our complaints procedure. For this reason, the complaints included in this report only relate to allegations of service failure which constitute a formal corporate complaint, and where there is not a legal, statutory procedure or an alternative complaint procedure to deal with the specific issue.

4 Findings from the Annual Complaints Review (Appendix 1)

Stage 1 summary

- 4.1 Complaint Volume 2198 stage 1 complaints were received which is a 43% increase on the previous year. This is generally due to the increase in Housing Management complaints, specifically complaints about the repairs service.
- 4.2 Response times The 10-working day response target has been met in 62% of stage 1 complaints which is a 7% reduction on the previous year. It is likely that the increase in volume in the Housing management service has impacted the ability to meet the target.
- 4.3 Complaint Learning Item 5 of the Annual Complaints Review provides some examples of how complaint data has been used for complaint learning.

Stage 2 summary

- 4.4 Complaint Volume/Escalation 422 stage 2 complaints have been received which represents a 74% increase on the previous year. This is due to the increase in Housing Management complaints at stage 1.
- 4.5 Response Times 55% of stage 2 complaints were responded to in target response time (20 working days) against 17% in the preceding year. This is a significant improvement
- 4.6 Complaint Escalation Rate across all services the escalation rate from stage 1 to stage 2 is 19%.

Local Government and Social Care Ombudsman (LGSCO)

- 4.7 Complaint outcomes 108 LGSCO complaints and enquiries were received in 2021/22. 81 were referred back to the Council's complaints procedure or the case was closed after initial enquiries were made, the remaining 27 were formally investigated and of those, 23 were upheld and 4 were not upheld.
- 4.8 There were no public reports issued against the Council in 2021/22.

5 The Management of Complaints

5.1 The Housing Management service continue to manage their own stage 2 complaints. All other stage 2 complaints are handled by the Corporate Complaints team.

5.2 The Housing Management service will be launching their own complaints management CRM tool during 2022/23. All other Council services will continue to use icasework to manage their complaints.

6 Financial Implications

There are no financial Implications associated with this report.

7 Legal Implications

- 7.1 There is a statutory requirement for the Council to have a complaints process in relation to certain established services, for example, Children's Services under the Children Act 1989 and Adult Social Care services under the Local Authority Social Services and National Health Service Complaints (England) Regulations 2009.
- 7.2 The Local Government and Social Care Ombudsman, set up under the Local Government Act 1974; and the Housing Ombudsman, under the Housing Act 1996, are independent and responsible for dealing with complaints about local authorities that there has been maladministration causing injustice or a service failure.
- 7.3 Section 5A of the Local Government and Housing Act 1989 requires the Monitoring Officer to report annually on any relevant Ombudsman complaint decisions against the Council. The October 2020 Local Government and Social Care Ombudsman guide says the Ombudsman will support a flexible approach to how the council will discharge this duty as long as the intent is fulfilled in some meaningful way, and a council's performance in relation to Ombudsman investigations is properly communicated to elected members.
- 8 Carbon Impact

N/A

9 Equalities Impact

N/A

If you have any queries about this Report or wish to inspect any of the Background Papers please contact:

Zoe Evans, Complaints and Customer Manager

E-mail: zevans@westminster.gov.uk

APPENDICES

- Annual Complaints Report 2021-22LGSCO annual letter 2021-22
- Children's services annual report 2021-22
- Adult's services annual report 2021-22

BACKGROUND PAPERS

None